

**IN THE UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF DELAWARE**

CARRIER CORP.,

Plaintiff,

v.

GOODMAN GLOBAL, INC., GOODMAN
MANUFACTURING COMPANY, L.P.,
GOODMAN GLOBAL HOLDINGS, INC.,
GOODMAN DISTRIBUTION, INC., and
GOODMAN SALES COMPANY,

Defendants.

C.A. No. 12-930-SLR

REDACTED
PUBLIC VERSION

**UNDER SEAL EXHIBITS TO THE DECLARATION OF PAUL R. MORICO
IN SUPPORT OF GOODMAN'S ANSWERING BRIEF IN OPPOSITION
TO PLAINTIFF'S MOTION FOR A PERMANENT INJUNCTION**

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Sales Company*

Dated: November 12, 2014

CERTIFICATE OF SERVICE

I hereby certify that on November 12, 2014, I caused the foregoing to be electronically filed with the Clerk of the Court using CM/ECF, which will send notification of such filing to registered participants, and further certify that I caused copies of the foregoing document to be served upon the following via electronic mail:

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EXHIBITS 1-7, 10,
12-13 & 16-17

REDACTED
IN THEIR
ENTIRETY

EXHIBIT 18

1 CONFIDENTIAL - DAVID S. MEYERS
2 IN THE UNITED STATES DISTRICT COURT
3 FOR THE DISTRICT OF DELAWARE
4

5 CARRIER CORPORATION,
Plaintiff,

6 vs.

GOODMAN GLOBAL, INC., GOODMAN
7 MANUFACTURING COMPANY, L.P., GOODMAN
GLOBAL HOLDINGS, INC., GOODMAN DISTRIBUTION,
8 INC., and GOODMAN SALES COMPANY,
Defendants,

9 vs.

GOODMAN MANUFACTURING COMPANY, L.P. and
10 GOODMAN DISTRIBUTION, INC.,
Counterclaim Plaintiffs,

11 vs.

CARRIER CORPORATION,
12 Counterclaim Defendant. /
13
14

15 VIDEOTAPE DEPOSITION OF DAVID S. MEYERS
16 WASHINGTON, D.C.
17 Thursday, August 29, 2013
18
19
20
21
22
23

24 JOB NO. 64662

25 REPORTED BY: Kathy Savich, RPR, CLR

Page 38	Page 39
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 the residential -- for the residential</p> <p>3 market --</p> <p>4 MR. FJELLSTEDT: Objection.</p> <p>5 Form.</p> <p>6 BY MR. MORICO:</p> <p>7 Q. -- than those that we've just</p> <p>8 discussed?</p> <p>9 A. No, not that -- I mean, my</p> <p>10 understanding of the question, no, not that</p> <p>11 I'm aware of.</p> <p>12 Q. All right. The Carrier</p> <p>13 Enterprise and Sigler, do they have exclusive</p> <p>14 distribution rights in the regions they're</p> <p>15 permitted to sell or area -- strike that.</p> <p>16 Carrier Enterprise and Sigler,</p> <p>17 do they have exclusive distribution rights</p> <p>18 for Carrier residential HVAC units in the</p> <p>19 regions they're permitted to sell?</p> <p>20 A. Yes, they do.</p> <p>21 Q. So does that mean independent</p> <p>22 distributors are not permitted to sell in</p> <p>23 those regions?</p> <p>24 A. They cannot.</p> <p>25 But I will add, all of our</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 distributors are treated equally and all have</p> <p>3 exclusivity to Carrier brands in their</p> <p>4 respective territories.</p> <p>5 Q. I see. So each distributor has</p> <p>6 an exclusive relationship with Carrier in</p> <p>7 that they can only sell Carrier products; is</p> <p>8 that true?</p> <p>9 MR. FJELLSTEDT: Objection.</p> <p>10 Form.</p> <p>11 THE WITNESS: Will you ask the</p> <p>12 question again.</p> <p>13 BY MR. MORICO:</p> <p>14 Q. Yes. Each distributor has an</p> <p>15 exclusive relationship with Carrier for their</p> <p>16 region that permits them to sell only Carrier</p> <p>17 products; is that true?</p> <p>18 MR. FJELLSTEDT: Same objection.</p> <p>19 THE WITNESS: How do you define</p> <p>20 "products"?</p> <p>21 BY MR. MORICO:</p> <p>22 Q. Residential HVAC units or</p> <p>23 systems.</p> <p>24 A. All distributors sell a</p> <p>25 multitude of products and brands that include</p>
Page 40	Page 41
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 units, accessories, parts, supplies.</p> <p>3 Q. Let me ask you a different</p> <p>4 question. Your distributors, are they</p> <p>5 permitted to sell your competitors' products?</p> <p>6 A. It depends on the product.</p> <p>7 Q. How about for residential HVAC</p> <p>8 units?</p> <p>9 A. What type of units?</p> <p>10 Q. Any type of unit.</p> <p>11 MR. FJELLSTEDT: Objection.</p> <p>12 Form.</p> <p>13 BY MR. MORICO:</p> <p>14 Q. Let me come at this another</p> <p>15 way. Earlier you said that all of Carrier's</p> <p>16 distributors, whether they're independent or</p> <p>17 they're with Carrier Enterprise or Sigler,</p> <p>18 have an exclusive arrangement. Is one aspect</p> <p>19 of that exclusive arrangement that for their</p> <p>20 territories no one else will sell Carrier</p> <p>21 residential HVAC products?</p> <p>22 A. Yes.</p> <p>23 Q. But the exclusivity doesn't</p> <p>24 necessarily work the other way in the sense</p> <p>25 that they're only permitted to sell</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 Carrier-branded HVAC products; is that also</p> <p>3 true?</p> <p>4 A. Can you ask that -- I don't</p> <p>5 understand the question.</p> <p>6 Q. All right. So the exclusivity</p> <p>7 works at least one way in the sense that</p> <p>8 Carrier distributors don't have to worry</p> <p>9 about competing with other distributors for</p> <p>10 the regions for which they have exclusivity,</p> <p>11 at least with respect to selling Carrier</p> <p>12 residential HVAC units, correct?</p> <p>13 A. That is correct.</p> <p>14 Q. All right. And earlier we were</p> <p>15 talking about some of those distributors have</p> <p>16 certain rights to sell competitive</p> <p>17 residential HVAC products, correct?</p> <p>18 A. That's not true.</p> <p>19 Q. Okay. So all of the Carrier</p> <p>20 distributors -- none -- strike that.</p> <p>21 Is it true that none of the</p> <p>22 Carrier distributors are permitted to sell</p> <p>23 your competitors' products? And by</p> <p>24 "competitors," I'm referring to residential</p> <p>25 HVAC systems or accessories.</p>

11 (Pages 38 to 41)

Page 42	Page 43
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 A. That is true that they cannot</p> <p>3 sell a competitor's unit.</p> <p>4 Q. Does Carrier have any</p> <p>5 relationships with any retail companies, such</p> <p>6 as Sears, currently to sell residential HVAC</p> <p>7 systems?</p> <p>8 A. We do.</p> <p>9 Q. Can you identify for me who</p> <p>10 those retail companies are.</p> <p>11 A. Sears.</p> <p>12 Q. Anybody else?</p> <p>13 A. Not that I'm aware of.</p> <p>14 Q. So if I were to go to Home</p> <p>15 Depot or Lowe's, I couldn't buy a Carrier</p> <p>16 air-conditioning unit?</p> <p>17 A. We do not have a relationship</p> <p>18 with Lowe's or Home Depot, so no.</p> <p>19 Q. All right. Would your</p> <p>20 distributors be able to sell to them, to the</p> <p>21 end user market?</p> <p>22 A. They could.</p> <p>23 Q. So if I were to go to a Lowe's</p> <p>24 and there was a Carrier unit for sale, that</p> <p>25 would have come through one of your</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 distributors, not directly from Carrier?</p> <p>3 A. Correct.</p> <p>4 Q. I see. Okay.</p> <p>5 Other than the chart you've</p> <p>6 drawn --</p> <p>7 MR. MORICO: And I guess,</p> <p>8 actually, why don't we mark that as</p> <p>9 Exhibit 2. Go ahead and do that.</p> <p>10 (MEYERS EXHIBIT NO. 2 WAS MARKED</p> <p>11 FOR IDENTIFICATION.)</p> <p>12 BY MR. MORICO:</p> <p>13 Q. Other than the chart that we've</p> <p>14 drawn and the Carrier Enterprise and Sigler</p> <p>15 entities that we've talked about, are there</p> <p>16 any other Carrier entities, Carrier-owned</p> <p>17 entities or entities that Carrier has some</p> <p>18 ownership interest which are involved in the</p> <p>19 manufacture or sale of residential HVAC</p> <p>20 units?</p> <p>21 MR. FJELLSTEDT: Objection.</p> <p>22 Form.</p> <p>23 THE WITNESS: Not that I'm aware</p> <p>24 of.</p> <p>25 BY MR. MORICO:</p>
Page 44	Page 45
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 Q. Topic 24 talks about the basis</p> <p>3 for Carrier's decision to sue Goodman</p> <p>4 alleging infringement of the patents-in-suit.</p> <p>5 Did you have any involvement in the decision</p> <p>6 to sue Goodman for patent infringement?</p> <p>7 A. Me personally, no.</p> <p>8 Q. Can you tell me what</p> <p>9 individuals within the Carrier organization</p> <p>10 were involved in that decision?</p> <p>11 MR. FJELLSTEDT: I would object</p> <p>12 to the extent that that question is</p> <p>13 calling for any privileged information</p> <p>14 if there's anything you've learned</p> <p>15 from discussions with counsel, in</p> <p>16 particular, and any communications you</p> <p>17 had with counsel regarding that</p> <p>18 decision.</p> <p>19 If you can answer outside of</p> <p>20 that, go ahead.</p> <p>21 THE WITNESS: I cannot.</p> <p>22 BY MR. MORICO:</p> <p>23 Q. You can't identify who was</p> <p>24 involved in the decision?</p> <p>25 A. I cannot. I don't know.</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 Q. I see. You can't answer</p> <p>3 because you don't know, not because of some</p> <p>4 privilege issue?</p> <p>5 A. I don't know.</p> <p>6 Q. But you weren't involved in</p> <p>7 that decision; is that fair?</p> <p>8 A. I was not.</p> <p>9 Q. Do you know why Goodman was a</p> <p>10 target of the lawsuit and not any of</p> <p>11 Carrier's other competitors?</p> <p>12 MR. FJELLSTEDT: And I'd just</p> <p>13 object to the extent the question</p> <p>14 calls for any privileged information.</p> <p>15 Beyond that, you can answer.</p> <p>16 THE WITNESS: I do not.</p> <p>17 BY MR. MORICO:</p> <p>18 Q. Do you know when that decision</p> <p>19 was made?</p> <p>20 MR. FJELLSTEDT: The same</p> <p>21 objection, the same caution, but you</p> <p>22 may answer.</p> <p>23 THE WITNESS: I do not.</p> <p>24 BY MR. MORICO:</p> <p>25 Q. Do you know the first time</p>

12 (Pages 42 to 45)

Page 130

CONFIDENTIAL - DAVID S. MEYERS
orders. So in an effort not to disappoint our customers, we wanted to provide them at least a thermostat to use until we could keep up with demand. And once we got production back up to demand, we would then send them a user interface that they could then replace the builder thermostat that they had to use in the interim.

Q. I see.

A. And frankly, viewed this as something that was unanticipated and perceived extremely favorably.

Q. The -- is the \$75 labor reimbursement something that one gets with the Cool Cash Promotion?

A. No. This was enabled to compensate the contractor for having to go back to the home to take off the builder thermostat to put on the new interface.

Q. So these measures that are discussed here are compensation to the builder. These Items A through D have nothing to do with the Cool Cash Promotion then?

Page 131

CONFIDENTIAL - DAVID S. MEYERS

A. These have -- they do not.

They have 100 percent to do with the fact that a dealer accepted this product, sold it to an end user, not a builder, and that we wanted to ensure that they were compensated for us in catching up with the demand.

Q. I see. So I must have misread this document. So the Cool Cash Promotion is something separate from items A through D?

A. Completely separate.

Q. I see. Cool Cash Promotion, though, is some sort of a promotion to the homeowner; is that right?

A. Correct.

Q. I see. Okay.

(MEYERS EXHIBIT NO. 6 WAS MARKED FOR IDENTIFICATION.)
BY MR. MORICO:

Q. I've handed you what's been marked as exhibit -- Meyers Exhibit 6, which is Exhibit D to the declaration, Exhibit 3 that we've been referring to. I take it you recognize this document?

A. I do.

Page 132

CONFIDENTIAL - DAVID S. MEYERS

Q. Did you prepare this graph?

A. I personally did not.

Q. Do you know who did?

A. Again, someone within our product marketing group.

Q. So this shows Carrier thermostat sales; is that right?

A. It does.

Q. From 2004 through 2007?

A. Yes.

Q. So this doesn't show any user interface sales; is that right?

MR. FJELLSTEDT: Objection.
Form.

THE WITNESS: I believe this data is inclusive of all of our thermostat sales, which would include our user interface.

BY MR. MORICO:

Q. I see. So the sales -- I see. So this includes both the thermostats and the user interfaces for these respective years?

A. I believe the data is inclusive of our comprehensive thermostat line.

Page 133

CONFIDENTIAL - DAVID S. MEYERS

Q. So it's not just user interface, it's inclusive of the other thermostats?

A. It is -- what this is meant to demonstrate is the tangential benefit of introducing Infinity. We were not regarded as a serious thermostat player in the market until we introduced this product. And when we introduced this product, it gave us credibility with our distributor base and our dealer base that then started paying attention to our controls business. We became a legitimate competitor to Honeywell, White Rodgers, and other players in the market.

Q. And so Honeywell and White Rodgers, prior to the introduction of the Infinity, in your mind, were the leaders in the thermostat market?

A. I don't know that I would term them leaders. I would not term them leaders. I would say that there is a portion of our distributors' and our dealers' business who purchased competitive thermostats, and with

34 (Pages 130 to 133)

Page 134	Page 135
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 the introduction of this product they began</p> <p>3 purchasing a greater percentage of their</p> <p>4 business of our branded thermostats. That's</p> <p>5 what this chart illustrates and my comment</p> <p>6 was in reference to.</p> <p>7 Q. Well, all this chart</p> <p>8 illustrates is they bought more of your</p> <p>9 thermostats. It doesn't necessarily mean</p> <p>10 they bought more of your thermostats relative</p> <p>11 to the rest of the industry, correct?</p> <p>12 MR. FJELLSTEDT: Objection.</p> <p>13 Form.</p> <p>14 BY MR. MORICO:</p> <p>15 Q. We're talking about this chart</p> <p>16 now.</p> <p>17 A. What I do know is the market</p> <p>18 did not triple from 2003 to 2004.</p> <p>19 Q. That's not what I'm asking.</p> <p>20 I'm asking with respect to this. This</p> <p>21 doesn't compare -- this chart doesn't compare</p> <p>22 to the rest of the market.</p> <p>23 MR. FJELLSTEDT: Objection.</p> <p>24 BY MR. MORICO:</p> <p>25</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 Q. Right?</p> <p>3 MR. FJELLSTEDT: Objection.</p> <p>4 Form.</p> <p>5 THE WITNESS: This chart</p> <p>6 compares the purchases from our</p> <p>7 customers from us which tripled. The</p> <p>8 inference --</p> <p>9 BY MR. MORICO:</p> <p>10 Q. How do you get it -- how</p> <p>11 does -- tripled from what period?</p> <p>12 A. It increased from 18 percent to</p> <p>13 over 60 percent from 2003 to 2004. We sold</p> <p>14 that many more thermostats in a one-year time</p> <p>15 frame.</p> <p>16 Q. And how many Infinity systems</p> <p>17 did you sell during that year, that time</p> <p>18 frame?</p> <p>19 A. In which time frame?</p> <p>20 Q. The time frame you just</p> <p>21 mentioned when there was a 60 percent</p> <p>22 increase in 2004.</p> <p>23 A. I believe there were 2000 --</p> <p>24 I'm sorry. Please restate your question.</p> <p>25 Q. How many Infinity systems did</p>
Page 136	Page 137
<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 you sell in 2004?</p> <p>3 MR. FJELLSTEDT: Objection.</p> <p>4 Form.</p> <p>5 THE WITNESS: Systems or</p> <p>6 interfaces?</p> <p>7 BY MR. MORICO:</p> <p>8 Q. Interfaces.</p> <p>9 A. I believe it was around 40,000</p> <p>10 plus. And I thought there is something in</p> <p>11 here. In Exhibit 4, 49,249.</p> <p>12 Q. How many indoor units did you</p> <p>13 sell in that year?</p> <p>14 A. In 2004?</p> <p>15 Q. Correct.</p> <p>16 A. I don't have that data.</p> <p>17 Q. So how many more indoor units</p> <p>18 did you sell in 2004 as compared to 2003?</p> <p>19 MR. FJELLSTEDT: Objection.</p> <p>20 Form.</p> <p>21 THE WITNESS: I don't have that</p> <p>22 data.</p> <p>23 BY MR. MORICO:</p> <p>24 Q. So this chart just shows that</p> <p>25 you sold more thermostats during that time</p>	<p>1 CONFIDENTIAL - DAVID S. MEYERS</p> <p>2 period, it doesn't show that you necessarily</p> <p>3 sold more Infinity-enabled systems, correct?</p> <p>4 MR. FJELLSTEDT: Objection.</p> <p>5 Form.</p> <p>6 THE WITNESS: Yes, we sold more</p> <p>7 thermostats.</p> <p>8 BY MR. MORICO:</p> <p>9 Q. And that's all this is showing,</p> <p>10 right?</p> <p>11 A. Yes, it's showing the</p> <p>12 cumulative growth of our thermostat sales.</p> <p>13 Q. So you didn't do an analysis of</p> <p>14 how many ComfortNet systems connecting in a</p> <p>15 communicating manner were sold in 2004,</p> <p>16 correct?</p> <p>17 MR. FJELLSTEDT: Objection.</p> <p>18 Form.</p> <p>19 THE WITNESS: I believe that</p> <p>20 question was answered earlier around</p> <p>21 tracking that data.</p> <p>22 BY MR. MORICO:</p> <p>23 Q. Not being possible, right?</p> <p>24 MR. FJELLSTEDT: Objection.</p> <p>25 Form. And please let him finish his</p>

Page 282		Page 283	
1	CONFIDENTIAL - DAVID S. MEYERS	1	CONFIDENTIAL - DAVID S. MEYERS
2		2	REPORTER'S CERTIFICATE
3	I, DAVID S. MEYERS, do hereby	3	I, Kathy Savich, the undersigned
4	acknowledge I have read and examined	4	RPR, CLR, and Notary Public in and for
5	the foregoing pages of testimony, and	5	the District of Columbia, do hereby
6	the same is a true, correct and	6	certify that the above-named witness,
7	complete transcription of the	7	after having been first duly sworn to
8	testimony given by me, and any changes	8	testify to the truth, did testify as
9	and/or corrections, if any, appear in	9	set forth in the foregoing pages, that
10	the attached errata sheet signed by	10	the testimony was reported by me in
11	me.	11	stenotype and transcribed under my
12		12	personal direction and supervision,
13		13	and is a true and correct transcript.
14		14	I further certify that I am not
15		15	of counsel, not related to counsel or
16		16	the parties hereto, and not in any way
17		17	interested in the outcome of this
18		18	matter.
19		19	SUBSCRIBED AND SWORN TO under my
20		20	hand.
21		21	Dated: 9/3/2013
22		22	My Commission Expires: 1/1/2017
23		23	
24		24	Kathy Savich, RPR, CLR
25		25	Notary Public in and for the
			District of Columbia
Page 284			
1	CONFIDENTIAL - DAVID S. MEYERS		
2	ERRATA SHEET		
3			
4	Case Name: CARRIER CORPORATION V GOODMAN		
5	GLOBAL, et al.		
6	Witness Name: DAVID S. MEYERS		
7	Date: August 29, 2013		
8	Job No.: 64662		
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25			
	Signature _____ Date _____		

72 (Pages 282 to 284)

EXHIBITS 19 & 21-24

REDACTED
IN THEIR
ENTIRETY

EXHIBIT 25

IN THE UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF DELAWARE

CARRIER CORPORATION, • Case No.
Plaintiff, • 12-930-SLR
v. •
GOODMAN GLOBAL, INC., GOODMAN •
MANUFACTURING COMPANY, L.P., •
GOODMAN GLOBAL HOLDINGS, INC., •
GOODMAN DISTRIBUTION, INC., •
and GOODMAN SALES COMPANY, •
Defendants. •
And Related Counterclaim •

H I G H L Y C O N F I D E N T I A L
VIDEOTAPED DEPOSITION OF 30(b)(6) DESIGNEE

RAJENDRA SHAH

Washington, D.C.

August 27, 2013

9:00 a.m.

JOB 64661

Reported by: Linda S. Kinkade, RDR, CRR, RMR, CSR

Page 62	Page 63
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 control, are you talking just about the board in</p> <p>3 the thermostat or are you talking about the</p> <p>4 entire thermostat unit?</p> <p>5 A. Physically the way it was, was that</p> <p>6 the -- the assembly board, plastic display, keys,</p> <p>7 everything in the plastic frame, came in two</p> <p>8 pieces -- the second piece was mounted to the</p> <p>9 wall and wired to the system, and the one that</p> <p>10 snapped out plugged into that first piece.</p> <p>11 Q. And so the board that was connected to</p> <p>12 the wires, is that the part that you would switch</p> <p>13 out?</p> <p>14 A. Let me redescribe this. The one piece</p> <p>15 stayed on the wall along with the wires going to</p> <p>16 the system, and it had connections that the other</p> <p>17 piece connected to as it snapped in, and the</p> <p>18 other piece had everything -- it had the whole</p> <p>19 board, display, keys, plastic housing. It was --</p> <p>20 the entire thing could be removed from the wall</p> <p>21 and replaced.</p> <p>22 Q. And that's what you replaced during</p> <p>23 the 18-month period?</p> <p>24 A. Yes.</p> <p>25 Q. All right. Were there any other</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 components that you modified for the field-test</p> <p>3 unit that was in your house other than the</p> <p>4 control board on the thermostat?</p> <p>5 A. And, again, I think the best of my</p> <p>6 recollection in a system like this, which was</p> <p>7 under development, we probably replaced the</p> <p>8 controls in either the indoor or the outdoor</p> <p>9 unit -- the software on the controls primarily --</p> <p>10 in case there was an improvement needed, and I</p> <p>11 cannot recollect exactly what or when we did</p> <p>12 what.</p> <p>13 Q. All right. And in that case you would</p> <p>14 just replace the control boards on those --</p> <p>15 A. Yes.</p> <p>16 Q. -- devices? All right. Who installed</p> <p>17 the field-test unit in your house?</p> <p>18 A. The equipment installations were done</p> <p>19 by professional contractors. So like the outdoor</p> <p>20 unit, the indoor unit, when it did change, it</p> <p>21 would be replaced by a installer because the</p> <p>22 refrigerant lines and everything else had to be</p> <p>23 done professionally. As far as just replacing,</p> <p>24 snapping in this control in and out, I could do</p> <p>25 it myself.</p>
Page 64	Page 65
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 Q. So when the system was initially</p> <p>3 installed in 2002, did the installer install all</p> <p>4 the components?</p> <p>5 A. Well, let me redescribe this. I</p> <p>6 cannot recollect exactly when the physical</p> <p>7 equipment was installed because the controls are</p> <p>8 the primary things that upgraded them to the new</p> <p>9 functionality. So it's when the whole equipment</p> <p>10 is installed is when we need a contractor, a</p> <p>11 physical installation. Controls updates would</p> <p>12 not have required a professional installer and</p> <p>13 could have been done by someone like myself or</p> <p>14 one of my team members.</p> <p>15 Q. Right. And I'm trying to understand,</p> <p>16 when you first had the system installed -- and</p> <p>17 maybe I misunderstood what you said. When you</p> <p>18 first had the system installed in 2002 in your</p> <p>19 house, did you have a new outdoor unit installed?</p> <p>20 A. It's difficult for me to remember. I</p> <p>21 want to reclarify that my house and my equipment</p> <p>22 has been over many, many years, even to this day,</p> <p>23 changing in the -- in the updates of both the</p> <p>24 equipment and the controls. So I can't put my</p> <p>25 finger on whether in 2002 we specifically changed</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 the physical outdoor unit or we updated its</p> <p>3 control to do the new functions. I just don't</p> <p>4 remember.</p> <p>5 Q. Is it possible that it could have been</p> <p>6 an older unit and all you did was update the</p> <p>7 controls?</p> <p>8 A. It is possible.</p> <p>9 Q. Okay. So the eXcalibur system, which</p> <p>10 today matured into the Infinity system, had the</p> <p>11 ability to use existing outdoor units in simply</p> <p>12 switching out the controls; is that what you're</p> <p>13 saying?</p> <p>14 MR. MCELLOWNEY: Objection to form.</p> <p>15 THE WITNESS: That's not exactly what</p> <p>16 I'm saying. What I'm saying is that, for test</p> <p>17 purposes, we could use existing outdoor units or</p> <p>18 indoor units depending on their nature and update</p> <p>19 them with the newer control scheme to achieve</p> <p>20 this representative functionality that we were</p> <p>21 trying to test.</p> <p>22 BY MR. MORICO:</p> <p>23 Q. Okay. Let me ask you a different</p> <p>24 question. So in 2002 when you field tested the</p> <p>25 eXcalibur system in your home, you can't recall</p>

Page 66

1 R. SHAH - HIGHLY CONFIDENTIAL
 2 whether you replaced all of the equipment or
 3 whether you just upgraded existing equipment; is
 4 that fair?
 5 A. Yes, I cannot say for sure.
 6 Q. All right. When -- but at the very
 7 least you installed a new control in the outdoor
 8 unit, a new control in the indoor unit and a new
 9 thermostat; is that fair?
 10 A. I would say an updated control in each
 11 of the units, yes.
 12 Q. And a new thermostat, correct?
 13 A. And a new thermostat.
 14 Q. All right. And who did that
 15 installation of those components when the first
 16 field-test unit was installed in your house for
 17 eXcalibur in 2002?
 18 MR. MCELLOWNEY: Objection. Objection
 19 to form.
 20 THE WITNESS: That is, again, a little
 21 bit difficult for me to remember exactly what
 22 happened, but, as I was explaining, if it --
 23 assuming it was not a whole new unit, it would
 24 have been done by a team member who did not need
 25 a professional installer.

Page 68

1 R. SHAH - HIGHLY CONFIDENTIAL
 2 Zone II, which -- which had the capability to do
 3 up to eight zones.
 4 Q. Was that with one control?
 5 A. Let me make sure I understand your
 6 question. What do you mean by "one control"?
 7 Q. The ComfortNet II could go up to eight
 8 zones. Was that each zone control of the
 9 ComfortNet II could do up to eight zones?
 10 A. The Comfort Zone II had a wall control
 11 that could control the entire system in that
 12 sense -- and all the zones in the system, and it
 13 had a zone board that would be attached to the
 14 various zone sensors as well as to the equipment
 15 and basically interface with the equipment in the
 16 traditional way, which is the indiscrete signals.
 17 Q. The Comfort Zone II, is that a
 18 thermostat or is that some other device?
 19 A. Well, it was a package. There was
 20 a -- there was a wall control as part of the
 21 package, a zone board that was a part of the
 22 package. A zone board functioned as a damper
 23 control as well as an equipment interface, and it
 24 also had inputs for the sensors for the zones.
 25 And the wall control basically, you know,

Page 67

1 R. SHAH - HIGHLY CONFIDENTIAL
 2 BY MR. MORICO:
 3 Q. So only if you installed a new outdoor
 4 unit or new indoor unit would a professional
 5 installer have been involved; is that your
 6 testimony?
 7 A. Let me explain it this way. The need
 8 for the professional installer is to do what they
 9 always did, which is to work with the refrigerant
 10 system, which was -- we needed a professional for
 11 that. What we didn't need a professional for was
 12 to work with the controls because they wouldn't
 13 even know what to do with it. So that's where
 14 the team members come in. So it gets to be a mix
 15 of the two. If equipment is installed, then a
 16 professional comes in and installs it, but only
 17 the refrigerant side and things like that that
 18 they typically do.
 19 Q. Did your house already have the five
 20 or six zones before the eXcalibur field test in
 21 2002?
 22 A. Yes.
 23 Q. And did it have the two-zone control
 24 at that time?
 25 A. I had a what was known as the Comfort

Page 69

1 R. SHAH - HIGHLY CONFIDENTIAL
 2 controlled all the zones or allowed you to set
 3 all the zones to control.
 4 Q. And did that remain after you did the
 5 field test of the eXcalibur? Did you keep the
 6 Comfort Zone II wall control in place?
 7 A. No.
 8 Q. That was switched out with the new
 9 thermostat?
 10 A. Yes.
 11 Q. Okay. Who else had a field test unit
 12 on the team other than yourself for the
 13 eXcalibur?
 14 A. We have a list of team -- I mean a
 15 list of field tests, and I'm not sure I can
 16 recollect exactly who on the team was on that
 17 list at that time.
 18 Q. Did Jerry Ryan have such a system?
 19 A. Best of my recollection, yes.
 20 Q. And was that installed approximately
 21 the same time frame, 2002?
 22 A. Approximately, yes.
 23 Q. How about Mr. Vanostrand?
 24 A. Best of my recollection, no.
 25 Q. Mr. Puranen?

18 (Pages 66 to 69)

Page 70	Page 71
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 A. I believe, yes.</p> <p>3 Q. Okay. What about Mr. Kiningham?</p> <p>4 A. I would have to refer back to the</p> <p>5 whole list. I'm not sure if I remember exactly</p> <p>6 who got what when.</p> <p>7 Q. So is there a list that actually</p> <p>8 identifies who had the field test units?</p> <p>9 A. We ran the field tests with the list,</p> <p>10 yes.</p> <p>11 Q. Okay. And were all of the people who</p> <p>12 had the field test employees of Carrier?</p> <p>13 MR. MCELLOWNEY: Objection to form.</p> <p>14 THE WITNESS: I can't say -- the</p> <p>15 answer is no.</p> <p>16 BY MR. MORICO:</p> <p>17 Q. Who outside of Carrier had a field</p> <p>18 test unit installed? And what I'm referring to</p> <p>19 is a field test unit of a HVAC system made in</p> <p>20 accordance with the eXcalibur project.</p> <p>21 MR. MCELLOWNEY: Objection to form.</p> <p>22 THE WITNESS: The -- I would again say</p> <p>23 that we had a list of these field trial</p> <p>24 participants, and so there was a list of them.</p> <p>25 BY MR. MORICO:</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 Q. And did those individuals sign</p> <p>3 confidentiality agreements with Carrier?</p> <p>4 A. Yes, to the best of my recollection,</p> <p>5 that was our normal practice.</p> <p>6 Q. Were those folks spread out throughout</p> <p>7 the country or were they in a particular region?</p> <p>8 A. They were spread out in the country.</p> <p>9 Q. And how does Carrier identify those</p> <p>10 people?</p> <p>11 A. I'm not quite sure if I understand</p> <p>12 that.</p> <p>13 Q. So how do you identify individuals to</p> <p>14 field test your products, if they don't work for</p> <p>15 Carrier?</p> <p>16 A. There was -- there was several</p> <p>17 criteria. One of them, like you said, we wanted</p> <p>18 to get geographical dispersion, we wanted to get</p> <p>19 certain kinds of equipment in the home already so</p> <p>20 that it could be upgraded as opposed to fully</p> <p>21 installed. So that was another criteria. And</p> <p>22 then we selected from the people that would be</p> <p>23 available in general from our channelled partners</p> <p>24 as well as employees.</p> <p>25 Q. Okay.</p>
Page 72	Page 73
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 MR. MORICO: We've been going for</p> <p>3 almost an hour and a half. Do you want to take a</p> <p>4 short break?</p> <p>5 MR. MCELLOWNEY: Yeah, that would be</p> <p>6 good.</p> <p>7 VIDEO SPECIALIST: This is the end of</p> <p>8 videotape number 1. Off the record at 10:25 a.m.</p> <p>9 (Proceedings recessed.)</p> <p>10 VIDEO SPECIALIST: This is the</p> <p>11 beginning of tape number 2. Back on the record</p> <p>12 at 10:42 a.m.</p> <p>13 BY MR. MORICO:</p> <p>14 Q. Mr. Shah, before we broke we were</p> <p>15 talking about the field-test unit at your house.</p> <p>16 I want to continue our discussion on that for a</p> <p>17 moment.</p> <p>18 The outdoor unit in that field test that</p> <p>19 you had at your house in roughly 2002, what was</p> <p>20 the SEER rating on that?</p> <p>21 A. That would be difficult for me to</p> <p>22 remember, but, if I were to guess, probably in</p> <p>23 that time frame 16. I wouldn't be sure of it.</p> <p>24 Q. Would it be fair to say it was a</p> <p>25 high-efficiency unit?</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 A. I would --</p> <p>3 MR. MCELLOWNEY: Objection to form.</p> <p>4 THE WITNESS: I would say it was a</p> <p>5 higher efficiency than the basic unit, yes.</p> <p>6 BY MR. MORICO:</p> <p>7 Q. All right. Is it of an efficiency</p> <p>8 that the industry would consider high efficiency?</p> <p>9 MR. MCELLOWNEY: Objection to form.</p> <p>10 THE WITNESS: I'm not sure the</p> <p>11 terminology necessarily is generically applied</p> <p>12 that way, but, as I was saying, it was a higher</p> <p>13 efficiency than the basic units available in that</p> <p>14 time frame.</p> <p>15 BY MR. MORICO:</p> <p>16 Q. All right. Was the indoor unit a</p> <p>17 high-efficiency unit?</p> <p>18 MR. MCELLOWNEY: Same objection.</p> <p>19 THE WITNESS: The indoor unit in this</p> <p>20 case was not a gas furnace, and so it did not</p> <p>21 actually have an efficiency rating by itself. It</p> <p>22 was rated as a system with the outdoor unit for</p> <p>23 cooling and heat pump efficiency, not gas</p> <p>24 obviously.</p> <p>25 BY MR. MORICO:</p>

Page 74

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. So what -- it was an electric heater?

3 A. Yes. It's a fan coil unit, what is
4 known -- and different companies call it
5 differently, but Carrier calls it fan coil unit,
6 and it has a coil and a fan to run the air
7 through the ducts and optional electric heater to
8 supplement the heat pump and heating.

9 Q. I see. Okay. The outdoor unit and
10 the indoor unit, did they both have their own
11 controls prior to their modification for purposes
12 of this field test?

13 A. Depends on how you define a control.

14 Q. Let me -- let me ask it differently.
15 When you installed the field-test unit for the
16 unit or system that was in your house in 2002,
17 did you install a new control for the outdoor
18 unit?

19 A. To the best of my recollection, we
20 would have updated a control, which -- I don't
21 remember whether we just put a brand-new control
22 or exchanged it with, you know, one that we
23 already had. So I'm not sure if that's your
24 question.

25 Q. Well, that was, I guess, my first

Page 76

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. All right. Were there any other
3 modifications to the outdoor unit of your home
4 when you installed the field-test unit in 2002
5 other than what you just mentioned?

6 A. To the best of my recollection, no.

7 Q. All right. What modifications, if
8 any, did you make to the indoor unit in
9 connection with the installation of the field
10 test unit that you did in 2002?

11 A. I think it is a similar -- the unit
12 itself remained, as is the refrigerant lines and
13 coil and everything, we just changed and rewired
14 a new control.

15 Q. All right. And then you installed a
16 new thermostat, correct?

17 A. Yes.

18 Q. What other modifications or changes
19 did you make to the system that existed in your
20 house in 2002 in connection with the field-test
21 unit that was installed in your house?

22 A. To the best of my recollection, I
23 think that was it.

24 Q. And did the thermostat, the new
25 thermostat that was installed, did that go in the

Page 75

1 R. SHAH - HIGHLY CONFIDENTIAL

2 question, whether you switched out the control
3 with a new control.

4 A. So, again, in those days -- so this
5 has been a long time -- the way you could change
6 software on the control, such as in the outdoor
7 unit, the easiest way to do it in a home, in a
8 field site, would be to just swap the control
9 with one that has the new software in it that was
10 uploaded in our lab. It is technically possible
11 to even update certain controls right in the
12 field site. My best recollection is that we
13 would have probably just exchanged boards out,
14 but I can't be sure because we could have done it
15 either way.

16 Q. Okay. And if you exchange boards, you
17 would be exchanging the control board or the
18 motherboard?

19 A. There was -- the outdoor unit has just
20 one control, and which is, of course, wired to
21 various parts of the outdoor unit it controls,
22 you know, whether the compressor or other items.
23 So you basically take the board, remove all the
24 wires, mounting, unmount it, mount the new one,
25 put back all the wires.

Page 77

1 R. SHAH - HIGHLY CONFIDENTIAL

2 same place as your old thermostat?

3 A. Yes.

4 Q. All right. And was there four wires
5 that led from the thermostat to the indoor
6 control?

7 A. Yes.

8 Q. All right. So you didn't have some
9 other wiring system that had more than four wires
10 that needed to be replaced?

11 A. Oh. When -- earlier on, several years
12 before this, in other field tests, we -- we had a
13 need for more wires, and so -- in the wall behind
14 my thermostat there are more wires. There are, I
15 don't know, at least 10 or 11 wires that we had
16 to run previously that I didn't need to use
17 anymore.

18 Q. And those were in connection with
19 earlier systems you had installed in your house?

20 A. Yes. Yes.

21 Q. All right. So did you -- when you
22 hooked up the thermostat in connection with the
23 field test of your eXcalibur system in 2002, did
24 you remove those multiple wires and just install
25 a brand-new, 4-wire connection between the

20 (Pages 74 to 77)

Page 78

1 R. SHAH - HIGHLY CONFIDENTIAL
2 thermostat or did you take the existing multiwire
3 wire that existed and connect it to the
4 thermostat?

5 MR. MCELLOWNEY: Objection to form.

6 THE WITNESS: Best of my recollection,
7 we would have used four of the multiple wires
8 that we had already in there. There's no reason
9 why we would not use them. But I can't remember
10 us actually running another set of four wires
11 and -- well, that would make it more wires, and
12 we didn't need more wires.

13 BY MR. MORICO:

14 Q. Okay. So you used the existing ten
15 wires that were there -- you used four of the
16 existing ten wires that were there.

17 A. Yes. Yes.

18 Q. All right. And which wires did you
19 connect to the thermostat?

20 A. Which?

21 Q. Based on letters, colors --

22 A. Oh, colors. We generally would use
23 the -- the four wires would be the preferred
24 colors, not required, but preferred colors were
25 the yellow, green, red and white.

Page 80

1 R. SHAH - HIGHLY CONFIDENTIAL
2 outdoor unit?

3 A. The same four wires -- same four
4 terminations would basically be connected to the
5 same four terminals on the outer unit.

6 Q. The yellow, the green, the red and the
7 white?

8 A. Yes.

9 Q. What did the red and the white do?
10 Were they needed?

11 A. The -- in those days the outdoor unit
12 control was also powered off the indoor unit
13 transformer -- 24 volts -- so the source of the
14 red and white carry the power, 24 volts power,
15 from the indoor unit to the outdoor unit --

16 Q. I see.

17 A. -- as it did to the thermostat.

18 Q. Okay. And the 24 volts that was going
19 to the outdoor unit, that was simply for powering
20 the control, not obviously for running the system
21 itself, correct?

22 A. No, let me -- well, it was to provide
23 24 volts power to the outdoor unit and whatever
24 functions it had that needed 24 volts power,
25 including the controller.

Page 79

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. Can you use -- can you have used any
3 four of the wires of the ten?

4 A. There is no reason the colors make any
5 difference as long as you put the right color at
6 the right spot on both sides of the wire.

7 Q. All right.

8 A. But we just use colors to help keep
9 that straight, that's all.

10 Q. I see. Okay. So in this case you
11 used the yellow, the green, the red and the
12 white?

13 A. Yes.

14 Q. And the yellow and the green were used
15 as the communicating lines; is that fair?

16 A. That's correct.

17 Q. And the red and the white were the
18 power lines?

19 A. Yes.

20 Q. All right. And those four wires were
21 connected to the control on the indoor unit; is
22 that fair?

23 A. Yes.

24 Q. All right. Now was there any sort of
25 wired connection between the indoor unit and the

Page 81

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. I see.

3 A. But there was a contact or reversing
4 valve elements in the outdoor unit that powered
5 off 24 volts that would also use the same power.

6 Q. I see. All right. Were there any
7 other lines connected within the system?

8 MR. MCELLOWNEY: Objection, form.
9 BY MR. MORICO:

10 Q. Either communicating or power lines
11 other than from the thermostat to the indoor unit
12 and from the indoor unit to the outdoor unit?

13 MR. MCELLOWNEY: Same objection.

14 THE WITNESS: Let me make sure I
15 clarify this. These were the what we call the
16 low-voltage wires, and best of my recollection
17 that was it, but obviously we would also have 230
18 volts power going through the house powering the
19 outdoor unit and the indoor unit. That wasn't
20 part of this.

21 BY MR. MORICO:

22 Q. The -- the zone control, was that
23 connected using low-voltage wires?

24 A. The zone control works off the same
25 four wires, it's on the same bus, so, yes.

21 (Pages 78 to 81)

Page 154	Page 155
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 was somewhat of a team effort based on the nature</p> <p>3 of information we had to transmit on the protocol</p> <p>4 or, rather, we didn't have to transmit on the</p> <p>5 protocol, so we didn't have -- need the elaborate</p> <p>6 original version.</p> <p>7 Q. And who did you get that protocol</p> <p>8 from, if anyone, on the commercial side of the</p> <p>9 business?</p> <p>10 A. As I said, it was in Carrier, it was a</p> <p>11 standard, it was an internal standard, the</p> <p>12 protocol. The language and the formatting of the</p> <p>13 information was a documented standard.</p> <p>14 Q. So you just had access to that?</p> <p>15 A. Yes.</p> <p>16 Q. You didn't need to talk to anybody to</p> <p>17 get it; you knew where to find it?</p> <p>18 A. No.</p> <p>19 Q. No, meaning --</p> <p>20 A. We did not have to have anybody</p> <p>21 explain it to us.</p> <p>22 Q. Or provide it to you.</p> <p>23 A. As Carrier employees, as Carrier</p> <p>24 teams, we had access to it.</p> <p>25 Q. That -- okay, that's kind of -- that's</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 pretty much what I was getting at.</p> <p>3 Was there any engineer from the commercial</p> <p>4 side of the business who worked on the Infinity</p> <p>5 project?</p> <p>6 A. Not to my knowledge.</p> <p>7 Q. Earlier you talked about a precursor</p> <p>8 to eXcalibur being a project called System</p> <p>9 Integration. Do you recall that?</p> <p>10 MR. MCELLOWNEY: Objection to form.</p> <p>11 THE WITNESS: What I said was that, in</p> <p>12 the course of these projects, names are applied</p> <p>13 at various times, which are merely internal</p> <p>14 taglines for internal communications, and what</p> <p>15 was System Integration and basically was the same</p> <p>16 project, it just -- someone came up with a --</p> <p>17 with a more catchy name.</p> <p>18 BY MR. MORICO:</p> <p>19 Q. Okay. Did System Integration have an</p> <p>20 auto-configuration feature?</p> <p>21 MR. MCELLOWNEY: Objection to form.</p> <p>22 THE WITNESS: The so-called System</p> <p>23 Integration project had auto-configuration and</p> <p>24 communication as kind of elements of what we were</p> <p>25 trying to accomplish with it, yes.</p>
Page 156	Page 157
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 BY MR. MORICO:</p> <p>3 Q. And was the communication used -- did</p> <p>4 it use the CCN protocol?</p> <p>5 MR. MCELLOWNEY: Objection to form.</p> <p>6 THE WITNESS: So let me -- I think</p> <p>7 your statement about that it uses CCN protocol,</p> <p>8 let me elaborate on the point. Where this thing</p> <p>9 started off was the need to communicate serially</p> <p>10 among these HVAC equipment pieces and to transfer</p> <p>11 information to help configure the system and to</p> <p>12 operate it optimally. That was how the concept</p> <p>13 of System Integration as a project began.</p> <p>14 In the course of the project -- and I</p> <p>15 cannot pinpoint the date at which the protocol</p> <p>16 was decided on; it was one of the implementation</p> <p>17 details that we went through -- and whether the</p> <p>18 eXcalibur name arrived before the CCN protocol or</p> <p>19 the other, I can't recall the precise sequence of</p> <p>20 events.</p> <p>21 Q. Who is the one who identified the need</p> <p>22 to communicate serially among the HVAC equipment</p> <p>23 pieces so that the system could be configured?</p> <p>24 A. I think I have to take the primary</p> <p>25 responsibility for doing that, yes.</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 Q. Okay. And how did you come up with</p> <p>3 that need?</p> <p>4 A. In the previous several years, in</p> <p>5 Carrier at least, I was very much involved in</p> <p>6 building newer functions and newer pieces of</p> <p>7 equipment that needed to be integrated into</p> <p>8 systems delivering those functions. Examples</p> <p>9 being multistage or two-stage gas furnaces and</p> <p>10 two-stage air conditioners and two-stage heat</p> <p>11 pumps and furnaces and fan coils with</p> <p>12 variable-speed fan motors, and along with it we</p> <p>13 built new functions like humidity control,</p> <p>14 dehumidification, and on and on.</p> <p>15 The problem that we -- while these</p> <p>16 functions were doing better things for our</p> <p>17 customers, what we also learned was that they</p> <p>18 resulted in more complexity for our systems, and,</p> <p>19 in particular, for our installers. And the</p> <p>20 complexity came in the form of too many wires</p> <p>21 because every function that we added needed a</p> <p>22 wire, and too many setups for all the different</p> <p>23 configurations of equipment, you know, number of</p> <p>24 stages, the type of equipment, everything, all</p> <p>25 that, that added to the complexity of installing</p>

Page 158	Page 159
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 and setting up -- properly setting up a system</p> <p>3 and caused some problems when it wasn't properly</p> <p>4 set up in performance.</p> <p>5 So we were -- I was -- as we were going on</p> <p>6 adding new and better functions, we were also</p> <p>7 getting the feedback of the complexity, and so</p> <p>8 the need arose out of trying to address that.</p> <p>9 Q. So was it the installers that</p> <p>10 communicated to you that they were having too</p> <p>11 much difficulty installing these complex systems?</p> <p>12 A. Yes.</p> <p>13 Q. And how is that feedback communicated</p> <p>14 to you? Was that through meetings you had with</p> <p>15 installers or some other means?</p> <p>16 A. Certainly meetings with installers on</p> <p>17 how they were installing and effectively</p> <p>18 delivering these new functions was one place</p> <p>19 where we got the feedback. The other place was,</p> <p>20 when we had problems and when systems didn't get</p> <p>21 installed correctly and didn't work right, we</p> <p>22 always get either warranty claim or a problem</p> <p>23 report from the site, and we would go and, you</p> <p>24 know, try to determine what the root cause of it</p> <p>25 is, and often it led us to believe or understand</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 that the complexity was part of the reason why</p> <p>3 the systems didn't always work.</p> <p>4 Q. Okay. And so they identified the</p> <p>5 problem of having this difficulty of installing</p> <p>6 these complex systems, and who was involved in</p> <p>7 considering ways of solving that problem?</p> <p>8 MR. MCELLOWNEY: Objection to form.</p> <p>9 THE WITNESS: As I was saying earlier,</p> <p>10 I was certainly at the center of the problem</p> <p>11 definition because we were sort of creating it by</p> <p>12 adding complexity by adding new functions and</p> <p>13 features, and we had plans to do even more. And</p> <p>14 we were clearly seeing this feedback as a reason</p> <p>15 to -- to figure out how to do this better, how</p> <p>16 to, not only do everything we had better and</p> <p>17 easier, but also to lay the foundation for more</p> <p>18 functions, better performance that also we had,</p> <p>19 you know, envisioned in the future.</p> <p>20 So but I would say that I was probably one</p> <p>21 of the prime drivers towards translating that</p> <p>22 need -- establishing the need as well as</p> <p>23 translating it into a path of solving it.</p> <p>24 BY MR. MORICO:</p> <p>25 Q. And what -- what alternatives or</p>
Page 160	Page 161
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 options did you consider?</p> <p>3 A. Uhm, in the broadest sense, that was</p> <p>4 the -- the primary option that we -- that I</p> <p>5 considered because the reason is that we wanted</p> <p>6 to reduce the number of wires, but we wanted to</p> <p>7 add more functions, and we couldn't have the</p> <p>8 discrete one-for-one wire added for every</p> <p>9 function.</p> <p>10 And the idea that came up was that, if you</p> <p>11 have serial communications on the same pair of</p> <p>12 wires or whatever number of wires, but you would</p> <p>13 need just that many wires for as many functions</p> <p>14 as you want.</p> <p>15 Q. Right.</p> <p>16 A. And so that was the kind of leap</p> <p>17 beyond the need to the path to solve the need.</p> <p>18 Q. Okay. And serial communications were</p> <p>19 known at that time, correct?</p> <p>20 A. Serial communications, as a general</p> <p>21 way of communicating, yes.</p> <p>22 Q. Okay. Did Chris Peel play any role in</p> <p>23 identifying the problem or the need for less</p> <p>24 complex systems?</p> <p>25 MR. MCELLOWNEY: Objection to form.</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 THE WITNESS: In my opinion and</p> <p>3 generally, no.</p> <p>4 BY MR. MORICO:</p> <p>5 Q. Did anybody else on the team play a</p> <p>6 role in that?</p> <p>7 A. The -- the identification of the</p> <p>8 problem, meaning that our systems were getting</p> <p>9 complex and installers were having difficulty</p> <p>10 delivering the full functionality and sometimes</p> <p>11 creating problems, came from, as we said, many</p> <p>12 sources -- feedback through -- through our, you</p> <p>13 know, our product support people, various people,</p> <p>14 and directly to me as well.</p> <p>15 So the need or the identification of the</p> <p>16 problem, you know, came directly from, like we</p> <p>17 said, from the installers themselves through</p> <p>18 various channels, which included -- did include</p> <p>19 some marketing people at that time.</p> <p>20 Q. So what marketing people would have</p> <p>21 been included?</p> <p>22 A. This need thing was, as I said, was</p> <p>23 over several years prior to the conception of the</p> <p>24 solution. So there is not just one person.</p> <p>25 Q. Can you identify who in marketing</p>

Page 162

1 R. SHAH - HIGHLY CONFIDENTIAL
2 would have been contributors to that?

3 A. I cannot specifically recall. This is
4 kind of in the late '90s, we're talking about,
5 from '95 to '99 or something.

6 Q. But you would not include Chris Peel
7 in that?

8 A. No, Chris came on board onto this team
9 a little bit later.

10 Q. How about Gary Clark?

11 A. Gary Clark was certainly in the
12 organization at that time, I can say that. I'm
13 not specifically aware of whether he was in the
14 chain of reporting the need. He might have been.
15 I don't know.

16 Q. Okay. The notion of
17 self-configuration, when was that conceived in
18 connection with the development of the Infinity
19 project?

20 MR. MCELLOWNEY: Objection to form.

21 THE WITNESS: As I was explaining
22 before, the need from the ability to install
23 these complex systems properly was in the form of
24 the number of wires, the number of different
25 wiring diagrams that are needed for different

Page 164

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. Okay. What role, if any, did Jerry
3 Ryan play in that?

4 MR. MCELLOWNEY: Objection to form.

5 THE WITNESS: As we put some flesh on
6 the very broad concept and tried to define it in
7 some depth and as terms of the ideas, Jerry Ryan
8 was an important role-player in making that idea
9 more complete in its many different aspects. So
10 starting with the very simple statement of what
11 we said to the level of depth we needed to make
12 it complete, he played an important role.

13 BY MR. MORICO:

14 Q. Okay. So conception was in '99-2000,
15 and the first field-installed unit was in 2002;
16 is that fair?

17 MR. MCELLOWNEY: Objection to form.

18 THE WITNESS: Yes. Again, my memory
19 is not perfect, but in reasonably approximate
20 terms that's about right.

21 BY MR. MORICO:

22 Q. Okay. And so what happened from
23 '99-2000 when the idea came to you to use serial
24 communication over 2-wire bus to auto-configure
25 to the time when you had your first field units

Page 163

1 R. SHAH - HIGHLY CONFIDENTIAL
2 equipment configurations, and also the need to
3 set up the system per each configuration, and all
4 of those contribute to the complexity and the
5 problems and the need.

6 So I'm not sure I can split the date and
7 time between the two, but the serial
8 communication's need to communicate more
9 information over the same wires as well as the
10 need to self-configure kind of emerged about from
11 the same basic problem-solving need. So about
12 the same time.

13 BY MR. MORICO:

14 Q. And when was that?

15 A. This was in the, I think, somewhere in
16 the '99 -- 1999-2000 -- the kind of time frame
17 we've said earlier where the project was
18 conceived, and that was about that time.

19 Q. Okay. And who is the person who
20 conceived of that idea?

21 MR. MCELLOWNEY: Objection to form.

22 THE WITNESS: I think in the very
23 basic form at -- at that -- at that level it was
24 me.

25 BY MR. MORICO:

Page 165

1 R. SHAH - HIGHLY CONFIDENTIAL
2 installed?

3 MR. MCELLOWNEY: Objection to form.

4 THE WITNESS: We did a lot of work.
5 That was what was happening between where we
6 started and where we reduced this whole thing to
7 practice. There was a lot of work done by the
8 whole team.

9 BY MR. MORICO:

10 Q. In your mind when was the first
11 reduction to practice --

12 MR. MCELLOWNEY: Objection to form.

13 BY MR. MORICO:

14 Q. Strike that. I'm asking you, as the
15 corporate representative, when was the first
16 reduction to practice?

17 MR. MCELLOWNEY: Objection to form.

18 THE WITNESS: Depending on the
19 definition of what we mean by "reduction to
20 practice," and I guess that can be interpreted
21 differently, if I would call it a fully,
22 communicating self-configuring system, it was
23 probably in the time frame in and around where we
24 were ready to actually get towards these field
25 trials and we were running some lab systems that

42 (Pages 162 to 165)

Page 286

1 R. SHAH - HIGHLY CONFIDENTIAL
2 privileged. I think that's what he's --

3 MR. MCELLOWNEY: Got it.

4 THE WITNESS: Yeah. Okay. So as of
5 this year, which is the kind of tenth year, I
6 think we've sold pretty much close to one million
7 systems in about ten years. So it started the
8 first year obviously was less, then it grew from
9 there. And so an average of about a hundred
10 thousand premium systems, which is what Infinity
11 is, were sold every year.

12 BY MR. MORICO:

13 Q. How does that compare to the total
14 number of HVAC systems that Carrier has sold in
15 that same ten-year period?

16 MR. MCELLOWNEY: Objection to form.

17 THE WITNESS: The way I would roughly
18 state it is it's on the order of, I would say,
19 somewhere between 10 and 15% of the total.

20 BY MR. MORICO:

21 Q. Okay. And what percentage of the
22 total high-efficiency systems does the Infinity
23 system represent?

24 MR. MCELLOWNEY: Objection to form.

25 BY MR. MORICO:

Page 287

1 R. SHAH - HIGHLY CONFIDENTIAL

2 Q. For Carrier.

3 A. Now, yeah, you're going to make a
4 mathematician or an accountant out of me, and I
5 don't have all those numbers in my head, but it
6 was a much higher percent obviously than the 15%
7 I said. A much higher segment of the high-end,
8 premium, high-efficiency equipment went with an
9 Infinity control on it.

10 Q. Has the high efficiency percent of
11 Carrier systems sold over the ten-year period
12 changed at all?

13 MR. MCELLOWNEY: Objection to form.

14 BY MR. MORICO:

15 Q. Let me ask you this. In 2004, when
16 the Infinity system was first sold, what
17 percentage of Carrier sales were high-efficiency
18 systems in that year?

19 A. I don't know the numbers off the top
20 of my head.

21 Q. Do you have a general idea?

22 A. All I can generally say is that the
23 numbers grew from where they were before the
24 launch of Infinity, and as a percent, you know,
25 of the total, as well as, you know, the actual

Page 288

1 R. SHAH - HIGHLY CONFIDENTIAL
2 numbers, but I don't know the exact numbers.

3 Q. When you say the numbers grew, do you
4 mean the percentage of high-efficiency units grew
5 over the ten-year period since the introduction
6 of the Infinity system or are you saying the
7 absolute numbers of systems sold increased during
8 that period of time?

9 A. I think I'm out of my league on
10 numeric sales numbers in terms of being able to
11 give you numbers or percentages.

12 Q. So as you sit here today, you can't
13 tell me whether there are more high-efficiency
14 units sold as a percentage of Carrier's business
15 today than there were back in 2004 when the
16 Infinity system was introduced?

17 MR. MCELLOWNEY: Objection.

18 BY MR. MORICO:

19 Q. Is that fair?

20 MR. MCELLOWNEY: Objection to form.

21 THE WITNESS: I cannot give you the
22 numbers, yes, that is correct.

23 BY MR. MORICO:

24 Q. All right. So the fact that -- so
25 whether the high-efficiency market for Carrier

Page 289

1 R. SHAH - HIGHLY CONFIDENTIAL
2 grew over those ten years or not, that's not the
3 metric or the measure that you're using when you
4 say the Infinity system was a commercial success.
5 Fair?

6 MR. MCELLOWNEY: Objection to form.

7 THE WITNESS: I'm not sure I agree --
8 say that again.

9 BY MR. MORICO:

10 Q. Well, you don't know whether Carrier
11 sold more high-efficiency units today than they
12 did as a percentage of their business back in
13 2004, correct?

14 MR. MCELLOWNEY: Same objection.

15 THE WITNESS: I'm saying here I do not
16 have the numbers off the top of my head.

17 BY MR. MORICO:

18 Q. Okay. Let me -- let me slice this a
19 different way. So when you're saying the
20 Infinity system was a commercial success, is that
21 because you're saying today, in 2013, Carrier has
22 sold more Infinity systems today than it did back
23 in 2004 when it first launched the Infinity
24 system?

25 A. Certainly that is true. That is part

73 (Pages 286 to 289)

Page 290	Page 291
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 of it.</p> <p>3 Q. Okay. Would you agree with me, is one</p> <p>4 of the factors, if in fact the sales were</p> <p>5 successful, would one of the factors be that it</p> <p>6 was a high-efficiency or a premium model?</p> <p>7 MR. MCELLOWNEY: Objection to form.</p> <p>8 THE WITNESS: So I'm -- I think I can</p> <p>9 answer this way. Take our premium,</p> <p>10 high-efficiency gas furnaces that were -- became</p> <p>11 Infinity-compatible in 2004. They could also be</p> <p>12 installed with regular thermostats. That was a</p> <p>13 choice. And the regular thermostats were --</p> <p>14 are -- generally cheaper than an Infinity wall</p> <p>15 control. And you could run the furnace with</p> <p>16 that, so our customers had a choice.</p> <p>17 We found -- and, again, I don't have the</p> <p>18 numbers off the top of my head; I didn't come</p> <p>19 prepared with a whole bunch of financials -- but</p> <p>20 we've called it a very high percentage of the</p> <p>21 high-end furnaces, even though they could be</p> <p>22 installed with regular noncommunicating</p> <p>23 thermostats, are actually installed with Infinity</p> <p>24 controls.</p> <p>25 BY MR. MORICO:</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 Q. So let me ask you this. An Infinity</p> <p>3 communicating indoor unit, can that operate with</p> <p>4 a non-Infinity thermostat?</p> <p>5 A. The gas -- again, there are types of</p> <p>6 indoor units. The gas furnaces that we have can</p> <p>7 operate with a non-Infinity thermostat as a</p> <p>8 choice of the customer.</p> <p>9 Q. How about the electric furnaces?</p> <p>10 A. Right. The fan coils we have</p> <p>11 different models. There is the</p> <p>12 Infinity-compatible model that is not going to</p> <p>13 function with a non-Infinity thermostat, and then</p> <p>14 we have a non-Infinity type model. So that we</p> <p>15 have two different models in that case.</p> <p>16 Q. Okay. And so do you need the Infinity</p> <p>17 model to operate with the Infinity controller?</p> <p>18 A. Yes.</p> <p>19 Q. I see. But for the gas furnace you</p> <p>20 don't.</p> <p>21 A. No --</p> <p>22 Q. The gas furnace can be used either</p> <p>23 with an Infinity-controlled thermostat or a</p> <p>24 non-Infinity-controlled thermostat?</p> <p>25 A. Yes. You need the Infinity gas</p>
Page 292	Page 293
<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 furnace to work with an Infinity control, but you</p> <p>3 don't need the Infinity control to work with the</p> <p>4 Infinity gas furnace; you can use a regular</p> <p>5 thermostat.</p> <p>6 Q. Okay.</p> <p>7 MR. MORICO: Take maybe a five-minute</p> <p>8 break.</p> <p>9 MR. MCELLOWNEY: Sure.</p> <p>10 MR. MORICO: And then maybe go for</p> <p>11 another 40 minutes or so and call it a day.</p> <p>12 VIDEO SPECIALIST: Off the record at</p> <p>13 5:13 p.m.</p> <p>14 (Proceedings recessed.)</p> <p>15 VIDEO SPECIALIST: This is the</p> <p>16 beginning of tape number 5. Back on the record</p> <p>17 at 5:24 p.m.</p> <p>18 (Exhibit No. 11 marked for</p> <p>19 identification.)</p> <p>20 BY MR. MORICO:</p> <p>21 Q. So, Mr. Shah, the court reporter has</p> <p>22 handed you what's been marked as Shah Exhibit 11,</p> <p>23 which appears to be a power deck, PowerPoint</p> <p>24 deck, excuse me, entitled Project eXcalibur. It</p> <p>25 goes from Bates CARR-GG10161091 through 161. Do</p>	<p>1 R. SHAH - HIGHLY CONFIDENTIAL</p> <p>2 you recognize this document?</p> <p>3 A. It looks familiar.</p> <p>4 Q. And the date of this document is March</p> <p>5 10, 2004. Do you see that on the front?</p> <p>6 A. Yes.</p> <p>7 Q. And it lists you there with two other</p> <p>8 individuals. Did you prepare this PowerPoint</p> <p>9 deck, which is Exhibit 11, or at least have a</p> <p>10 hand in its preparation?</p> <p>11 A. Yes.</p> <p>12 Q. All right. So if you can turn to --</p> <p>13 and I'm going to refer to just the last three</p> <p>14 digits -- page 106 of this document. Do you see</p> <p>15 there is a PowerPoint there and then there is a</p> <p>16 couple of notes?</p> <p>17 A. Yes.</p> <p>18 Q. The first note says, the heart of the</p> <p>19 system is the Infinity control. Do you see that?</p> <p>20 A. Yes.</p> <p>21 Q. If the Infinity control is the heart</p> <p>22 of the system, is there a brains of the system or</p> <p>23 would that also be the Infinity control?</p> <p>24 MR. MCELLOWNEY: Objection to form.</p> <p>25 THE WITNESS: I think this was</p>

Page 326	Page 327
1 R. SHAH - HIGHLY CONFIDENTIAL	1 R. SHAH - HIGHLY CONFIDENTIAL
2 ACKNOWLEDGMENT OF DEPONENT	2 ERRATA
3	3 NAME OF CASE: Carrier Corporation v. Goodman Global
4 I, RAJENDRA SHAH, do hereby acknowledge	4 DATE OF DEPOSITION: August 27, 2013
5 that I have read and examined the foregoing	5 INSERT REASON FOR CHANGE:
6 testimony and that the same is a true, correct	6 1. To clarify the record.
7 and complete transcription of the testimony given	7 2. To conform to the facts.
8 by me, with the exception of the noted	8 3. To correct a transcription error.
9 corrections, if any, appearing on the attached	8 Page _____ Line _____ Reason _____
10 errata page.	9 From _____ to _____
11	10 Page _____ Line _____ Reason _____
12	11 From _____ to _____
13 DATE RAJENDRA SHAH	12 Page _____ Line _____ Reason _____
14	13 From _____ to _____
15	14 Page _____ Line _____ Reason _____
16	15 From _____ to _____
17 Subscribed and sworn to before me this _____ day	16 Page _____ Line _____ Reason _____
18 of _____, 20 ____.	17 From _____ to _____
19 _____ (Notary Public)	18
20 My Commission expires: _____	19 RAJENDRA SHAH
21	20
22	21
23	22 Subscribed and sworn to before me this _____ day
24	23 of _____ 20 ____.
25	24 _____ (Notary Public)
	25 My Commission expires: _____
Page 328	
1 R. SHAH - HIGHLY CONFIDENTIAL	
2 C E R T I F I C A T E	
3	
4 I, LINDA S. KINKADE, Registered	
5 Diplomate Reporter, Certified Realtime Reporter,	
6 Registered Merit Reporter, Certified Shorthand	
7 Reporter, and Notary Public, do hereby certify	
8 that prior to the commencement of examination the	
9 deponent herein was duly sworn by me to testify	
10 truthfully under penalty of perjury.	
11 I FURTHER CERTIFY that the foregoing is a	
12 true and accurate transcript of the proceedings	
13 as reported by me stenographically to the best of	
14 my ability.	
15 I FURTHER CERTIFY that I am neither	
16 counsel for nor related to nor employed by any of	
17 the parties to this case and have no interest,	
18 financial or otherwise, in its outcome.	
19 IN WITNESS WHEREOF, I have hereunto set my	
20 hand and affixed my notarial seal this 29th day	
21 of August 2013.	
22 My commission expires: July 31, 2017	
23	
24 LINDA S. KINKADE	
25 NOTARY PUBLIC IN AND FOR	
THE DISTRICT OF COLUMBIA	

83 (Pages 326 to 328)

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Page 329

1 IN THE UNITED STATES DISTRICT COURT
2 FOR THE DISTRICT OF DELAWARE
3

4 CARRIER CORPORATION, • Case No.
5 Plaintiff, • 12-930-SLR
6 v. •
7 GOODMAN GLOBAL, INC., GOODMAN •
8 MANUFACTURING COMPANY, L.P., •
9 GOODMAN GLOBAL HOLDINGS, INC., •
10 GOODMAN DISTRIBUTION, INC., •
11 and GOODMAN SALES COMPANY, •
12 Defendants. •
13 •
14 And Related Counterclaim •

15
16 H I G H L Y C O N F I D E N T I A L
17 VIDEOTAPED DEPOSITION OF 30(b)(6) DESIGNEE

18 RAJENDRA SHAH
19 Arlington, Virginia
20 August 28, 2013
21 8:38 a.m.

22 Job 65162
23

24 Reported by: Linda S. Kinkade, RDR, CRR, RMR, CSR
25

Highly Confidential

Page 350	Page 351
<p>1 R. SHAH</p> <p>2 that's a drawback of the system?</p> <p>3 MR. MCELLOWNEY: Objection to form.</p> <p>4 THE WITNESS: Given the technology at</p> <p>5 the time, the ability or lack thereof to update</p> <p>6 software in a field unit as it was designed in</p> <p>7 the early 2000's, yes, that is an opportunity for</p> <p>8 improvement given technological advances in the</p> <p>9 last decade.</p> <p>10 BY MR. MORICO:</p> <p>11 Q. If I were to buy a brand-new system</p> <p>12 today, in 2013, and install it in my house, and</p> <p>13 you had developed a new AC unit three or four</p> <p>14 years down the road, would the system I buy today</p> <p>15 be able to operate with that new technology or</p> <p>16 would it also have to have a software update in</p> <p>17 the control of the thermostat?</p> <p>18 A. I would -- I would not say for sure,</p> <p>19 but let me just say that the new -- one of the</p> <p>20 advances we did along with the touchscreen and</p> <p>21 the new Infinity system or system control</p> <p>22 introduced last year is the ability to upgrade</p> <p>23 software in the field.</p> <p>24 So, to an extent -- and I can't predict</p> <p>25 the future -- to the extent that software</p>	<p>1 R. SHAH</p> <p>2 upgrades can accommodate an entirely new piece of</p> <p>3 equipment in the future, a person can -- a system</p> <p>4 can be updated just using the software update</p> <p>5 functionality.</p> <p>6 Q. And how is that done? Does somebody</p> <p>7 actually have to go into the thermostatic control</p> <p>8 and download the updated software?</p> <p>9 A. I'm looking at now very much our</p> <p>10 latest and future activities, so this is</p> <p>11 obviously confidential, but what we -- the first</p> <p>12 version of this latest device you could upload</p> <p>13 software using a USB port that was built into the</p> <p>14 thermostat control, that is built into the</p> <p>15 thermostat control, so you download the software</p> <p>16 on a USB from our website and then upload it on</p> <p>17 the thermostat. However, realizing the</p> <p>18 technologies are advancing in many aspects and we</p> <p>19 are -- we need to keep up with it, our latest</p> <p>20 variation of that, that we're coming up with,</p> <p>21 will allow you to, not even need a USB port, but</p> <p>22 because of its built-in Internet connectivity in</p> <p>23 the thermostat itself, you can download software</p> <p>24 online and the user can simply say, I want the</p> <p>25 new software.</p>
Page 352	Page 353
<p>1 R. SHAH</p> <p>2 Q. All right. Is there any</p> <p>3 implementation where the software would actually</p> <p>4 be loaded in the control of the new AC unit, for</p> <p>5 example, and through the bus get downloaded to</p> <p>6 the thermostatic control or otherwise remain</p> <p>7 resident in the AC unit and operate off of its</p> <p>8 own software?</p> <p>9 A. Are you saying --</p> <p>10 MR. MCELLOWNEY: Objection to form.</p> <p>11 THE WITNESS: Yeah. Are you saying</p> <p>12 that this is -- can you rephrase the question?</p> <p>13 BY MR. MORICO:</p> <p>14 Q. Sure. Is there any implementation of</p> <p>15 the Infinity where the -- the new software for</p> <p>16 the new unit, for example, this AC unit we've</p> <p>17 been talking about, is embedded in the control of</p> <p>18 the AC unit and then communicated to the</p> <p>19 thermostatic control and downloaded that way or</p> <p>20 remains resident in the AC control and it just</p> <p>21 gets accessed through the AC control itself?</p> <p>22 MR. MCELLOWNEY: Same objection.</p> <p>23 THE WITNESS: Best I understand your</p> <p>24 question, in the current implementation of our</p> <p>25 system, we're still following the architecture</p>	<p>1 R. SHAH</p> <p>2 that we've talked about. The system control</p> <p>3 functionality does not reside in any of the</p> <p>4 control and isn't available in them. It is</p> <p>5 available in the system control/thermostat, and</p> <p>6 that's it.</p> <p>7 BY MR. MORICO:</p> <p>8 Q. Okay. So the only way to get that</p> <p>9 updated software for that new equipment is to</p> <p>10 update the software and the thermostat?</p> <p>11 A. As of now in our current</p> <p>12 implementation, that is true.</p> <p>13 Q. Is that changing at any time in the</p> <p>14 future?</p> <p>15 A. I can't predict the future.</p> <p>16 Q. All right. But there's no current</p> <p>17 plans to change.</p> <p>18 A. No.</p> <p>19 Q. All right. In the Infinity system do</p> <p>20 any of the units other than the thermostat</p> <p>21 control any other unit?</p> <p>22 MR. MCELLOWNEY: Objection, form.</p> <p>23 THE WITNESS: I think we'll have to</p> <p>24 have the definition of the word "control"</p> <p>25 verified. From the communicating bus point of</p>

7 (Pages 350 to 353)

Highly Confidential

Page 354	Page 355
<p>1 R. SHAH</p> <p>2 view, any communicating unit does not control any</p> <p>3 other communicating unit. However, as we have</p> <p>4 said earlier, there are noncommunicating units</p> <p>5 that get relayed control outputs coming from</p> <p>6 another one of the units, like a furnace could</p> <p>7 have an output controlling its noncommunicating</p> <p>8 single-stage air conditioner on command from the</p> <p>9 system control.</p> <p>10 BY MR. MORICO:</p> <p>11 Q. And is that -- the noncommunicating</p> <p>12 units, are they connected through the bus?</p> <p>13 A. No. By definition, they are</p> <p>14 noncommunicating.</p> <p>15 MR. MCELLOWNEY: I'm going to take</p> <p>16 this opportunity to mark the transcript highly</p> <p>17 confidential.</p> <p>18 (Exhibit No. 14 marked for</p> <p>19 identification.)</p> <p>20 BY MR. MORICO:</p> <p>21 Q. Mr. Shah, you've been handed what's</p> <p>22 been marked as Shah Exhibit 14, which appears to</p> <p>23 be an email from you dated March 21st, 2003, so</p> <p>24 just shy of a year before the Infinity launch,</p> <p>25 and it talks about ABCD, RS485 bus wiring. The</p>	<p>1 R. SHAH</p> <p>2 subject is Re eXcalibur User Interface Spec, and</p> <p>3 then at the bottom in point 3 it says, FCC</p> <p>4 requirement/TV interface, and it says:</p> <p>5 There is always the possibility</p> <p>6 that some installations may have</p> <p>7 trouble. We have had pretty good</p> <p>8 luck over the last six years using</p> <p>9 Comfort Zone II systems</p> <p>10 communicating over an RS485 bus on</p> <p>11 regular thermostat wires with</p> <p>12 multi-drop capability.</p> <p>13 Do you see that?</p> <p>14 A. Yes.</p> <p>15 Q. What is that referring to?</p> <p>16 A. The Comfort Zone II system?</p> <p>17 Q. Yes.</p> <p>18 A. I think we went -- maybe we did talk</p> <p>19 about the Comfort Zone II earlier when we were</p> <p>20 talking about the field test in my home.</p> <p>21 The Comfort Zone II system was a</p> <p>22 predecessor to the Infinity where the wall</p> <p>23 control communicated to an interface zone board</p> <p>24 through a communication protocol and the same</p> <p>25 hardware interface like RS485, and then the zone</p>
Page 356	Page 357
<p>1 R. SHAH</p> <p>2 board then had the discrete traditional equipment</p> <p>3 outputs and inputs going to the traditional</p> <p>4 equipment. So that is the Comfort Zone II system</p> <p>5 that is being referred to here.</p> <p>6 Q. So it used a RS485 hardware. Did it</p> <p>7 use a 4-wire bus or some other bus?</p> <p>8 A. It's been a long time... I believe so.</p> <p>9 Best of my recollection, yes.</p> <p>10 Q. Did the interface zone board, was that</p> <p>11 a communicating --</p> <p>12 MR. MCELLOWNEY: Objection to form.</p> <p>13 BY MR. MORICO:</p> <p>14 Q. -- unit?</p> <p>15 A. The interface board communicated with</p> <p>16 the wall control.</p> <p>17 Q. So was it a communicating unit, then?</p> <p>18 MR. MCELLOWNEY: Objection to form.</p> <p>19 THE WITNESS: It was a board that</p> <p>20 communicated. It was not a piece of equipment</p> <p>21 such as a furnace or an air conditioner or a fan</p> <p>22 coil.</p> <p>23 BY MR. MORICO:</p> <p>24 Q. And what operations did it perform?</p> <p>25 A. In the Comfort Zone II system --</p>	<p>1 R. SHAH</p> <p>2 Q. Correct.</p> <p>3 A. -- the zone -- I think it was called</p> <p>4 the zone equipment interface, some name like</p> <p>5 that, and that board had discrete outputs for</p> <p>6 zone dampers, it had inputs for remote zone</p> <p>7 temperature sensors, and it had discrete outputs</p> <p>8 like a traditional thermostat for all the HVAC</p> <p>9 equipment. And it communicated with the</p> <p>10 thermostat or wall control, and then it converted</p> <p>11 those into the discrete inputs and outputs for</p> <p>12 the equipment.</p> <p>13 Q. And so was the bus that connected the</p> <p>14 zone equipment interface to the wall thermostat a</p> <p>15 4-wire bus?</p> <p>16 A. I would not categorize that as a bus</p> <p>17 because a bus, by definition, is multiple</p> <p>18 entities all on the same bus. This was a</p> <p>19 one-on-one communication between the wall control</p> <p>20 and this zone equipment interface.</p> <p>21 Q. Why does this document presumably you</p> <p>22 wrote say that the Comfort Zone II systems</p> <p>23 communicated over the RS485 bus?</p> <p>24 MR. MCELLOWNEY: Objection to form.</p> <p>25 THE WITNESS: That's, I guess, a use</p>

8 (Pages 354 to 357)

Highly Confidential

Page 358	Page 359
<p>1 R. SHAH</p> <p>2 of the language -- yes, it was used, but it is</p> <p>3 not a bus in the sense that it has got multiple</p> <p>4 devices all communicating together.</p> <p>5 BY MR. MORICO:</p> <p>6 Q. But it's got two devices communicating</p> <p>7 together over 4-wire bus using an RS485 hardware;</p> <p>8 is that fair?</p> <p>9 MR. MCELLOWNEY: Objection to form.</p> <p>10 THE WITNESS: Yes, I would say that it</p> <p>11 is a two devices -- one-on-one communication</p> <p>12 between the two devices over a 4-wire. To the</p> <p>13 best of my recollection it was four wires, yes.</p> <p>14 BY MR. MORICO:</p> <p>15 Q. Okay.</p> <p>16 (Exhibit No. 15 marked for</p> <p>17 identification.)</p> <p>18 BY MR. MORICO:</p> <p>19 Q. I'm going to give you these two</p> <p>20 together.</p> <p>21 (Exhibit No. 16 marked for</p> <p>22 identification.)</p> <p>23 MR. MORICO: I anticipated you would</p> <p>24 be here, Anders.</p> <p>25 MR. FJELLSTEDT: Appreciate it.</p>	<p>1 R. SHAH</p> <p>2 BY MR. MORICO:</p> <p>3 Q. So I've handed you two documents.</p> <p>4 I've had them marked, one is 15, which is an</p> <p>5 email from Chad Johnson to a variety of folks,</p> <p>6 including yourself, dated May 2001, and it</p> <p>7 references an attached document, which I have as</p> <p>8 Exhibit 16, it's called IDEO Document.</p> <p>9 IDEO, that was the outside consulting</p> <p>10 company that Carrier employed in connection with</p> <p>11 the eXcalibur Project, correct?</p> <p>12 A. Yes.</p> <p>13 MR. MCELLOWNEY: Objection to form.</p> <p>14 BY MR. MORICO:</p> <p>15 Q. All right. And is the Exhibit 16,</p> <p>16 which is attached to the email of May 3rd, 2001,</p> <p>17 a document that IDEO prepared?</p> <p>18 A. This, of course, has been a long time,</p> <p>19 but if I read the email from Chad Johnson, it</p> <p>20 says, attached is my attempt at a working</p> <p>21 document for IDEO.</p> <p>22 Q. I see. So this was a document</p> <p>23 prepared internally by Carrier for communication</p> <p>24 with IDEO in connection with the work it was</p> <p>25 performing on eXcalibur?</p>
Page 360	Page 361
<p>1 R. SHAH</p> <p>2 MR. MCELLOWNEY: Objection to form.</p> <p>3 THE WITNESS: That appears to be the</p> <p>4 case.</p> <p>5 BY MR. MORICO:</p> <p>6 Q. Okay. At the bottom of page 16 under</p> <p>7 a section called Corporate Weaknesses, it says:</p> <p>8 Dealers/distributors have a strong</p> <p>9 influence on the purchase decision</p> <p>10 made by a consumer, and if they do</p> <p>11 not accept this program our</p> <p>12 expected sales growth in the</p> <p>13 program could suffer.</p> <p>14 A. I'm sorry.</p> <p>15 Q. First page of the document.</p> <p>16 A. Oh.</p> <p>17 Q. Sorry. The last sentence under</p> <p>18 Corporate Weaknesses is what I read.</p> <p>19 A. Okay.</p> <p>20 Q. Do you agree with that statement?</p> <p>21 A. Which part of the statement?</p> <p>22 Q. The dealers/distributors have a strong</p> <p>23 influence on the purchase decision made by a</p> <p>24 consumer, and if they do not accept this program</p> <p>25 the expected sales growth in the program could</p>	<p>1 R. SHAH</p> <p>2 suffer.</p> <p>3 A. In general I would agree that the</p> <p>4 dealers/distributors have a strong influence on</p> <p>5 the purchase decision made by the consumer. And</p> <p>6 so, therefore, there is a possibility -- I mean,</p> <p>7 yes, their acceptance is important.</p> <p>8 Q. All right. The program it's referring</p> <p>9 to, that's eXcalibur, correct?</p> <p>10 A. Again, it's been a long time and the</p> <p>11 English is tough, but I'm reading this program so</p> <p>12 I would agree that it would be the eXcalibur</p> <p>13 program.</p> <p>14 Q. Okay. And if you turn to the next</p> <p>15 page, it talks about issues and features, and it</p> <p>16 says, IDEO Feature Focus. Do you know what that</p> <p>17 is?</p> <p>18 A. Not off the top of my head. I would</p> <p>19 have to read it.</p> <p>20 Q. Okay.</p> <p>21 A. Okay.</p> <p>22 Q. So IDEO Feature Focus, was that</p> <p>23 something that IDEO was focusing on or was that</p> <p>24 something that Carrier had asked IDEO to focus</p> <p>25 on?</p>

9 (Pages 358 to 361)

Highly Confidential

Page 482		Page 483	
1	R. SHAH	1	R. SHAH
2	ERRATA	2	CERTIFICATE
3	NAME OF CASE: Carrier Corporation v. Goodman Global	3	I, LINDA S. KINKADE, Registered Diplomate
4	DATE OF DEPOSITION: August 28, 2013	4	Reporter, Certified Realtime Reporter, Registered
5	INSERT REASON FOR CHANGE:	5	Merit Reporter, Certified Shorthand Reporter, and
6	1. To clarify the record.	6	Notary Public, do hereby certify that prior to
7	2. To conform to the facts.	7	the commencement of examination the deponent
8	3. To correct a transcription error.	8	herein was duly sworn by me to testify truthfully
9	Page _____ Line _____ Reason _____	9	under penalty of perjury.
10	From _____ to _____	10	I FURTHER CERTIFY that the foregoing is a
11	Page _____ Line _____ Reason _____	11	true and accurate transcript of the proceedings
12	From _____ to _____	12	as reported by me stenographically to the best of
13	Page _____ Line _____ Reason _____	13	my ability.
14	From _____ to _____	14	I FURTHER CERTIFY that I am neither
15	Page _____ Line _____ Reason _____	15	counsel for nor related to nor employed by any of
16	From _____ to _____	16	the parties to this case and have no interest,
17	Page _____ Line _____ Reason _____	17	financial or otherwise, in its outcome.
18	From _____ to _____	18	IN WITNESS WHEREOF, I have hereunto set my
19		19	hand and affixed my notarial seal this 30th day
20	RAJENDRA SHAH	20	of August, 2013.
21		21	My commission expires: December 31, 2015
22	Subscribed and sworn to before me this _____ day	22	
23	of _____ 20 ____.	23	NOTARY PUBLIC IN AND FOR
24	_____ (Notary Public)	24	THE COMMONWEALTH OF VIRGINIA
25	My Commission expires: _____,	25	

40 (Pages 482 to 483)

EXHIBIT 26

REDACTED
IN ITS
ENTIRETY